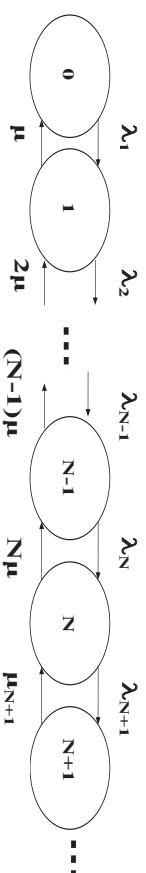


## Markovian N-Server Queues (Birth & Death)



Arrivals      Poisson ( $\lambda$ ) ;

Services       $\exp(\mu)$  ( $E(S) = 1/\mu$ ) ;

Servers       $N$  **statistically identical**, serving FCFS ;

Offered load       $R = \lambda \times E(S) = \lambda/\mu$       Erlangs;

$\rho = R/N$       Erlangs per server.

$Q(t)$       = number in system (served + queued) at time  $t$ .

$W(k)$       = queueing time of  $k$ -th arrival.

Steady State:  $Q(\infty)$ ,  $W(\infty)$ , when exists.

Non-idling  $\Rightarrow [Q(t) - N]^+ =$  queue-length, and

$[Q(t) - N]^- =$  number of idle servers.

## Examples: M/M/N, Blocking, Abandonment

**M/M/ $\infty$ :**       $\lambda_k \equiv \lambda$ ,       $\mu_k = k \cdot \mu$  ,       $k \geq 1$ .

Steady state       $\pi_k = e^{-R} R^k / k!$       Poisson ( $R$ )

**M/M/N/N:**       $\lambda_k \equiv 0$ ,       $k \geq N$ .

Steady state       $\pi_k = \frac{R^k}{k!} / \sum_{n=0}^N \frac{R^n}{n!}$  ,       $0 \leq k \leq N$ ;

Erlang-B       $P\{\text{Blocked}\} \doteq E_{1,N} = \pi_N$  , by PASTA

**M/M/N:**       $\lambda_k \equiv \lambda$ ,       $\mu_k = (k \wedge N) \cdot \mu$  ,       $k \geq 1$ .

Steady state  $\Leftrightarrow \rho = \frac{\lambda}{N\mu} < 1$  , servers' utilization.

Erlang-C       $P\{\text{Wait} > 0\} \doteq E_{2,N} = \sum_{k \geq N} \pi_k$

$W(\infty) \mid W(\infty) > 0 \stackrel{d}{=} \exp\left(\text{mean} = \frac{1}{N\mu(1-\rho)}\right)$

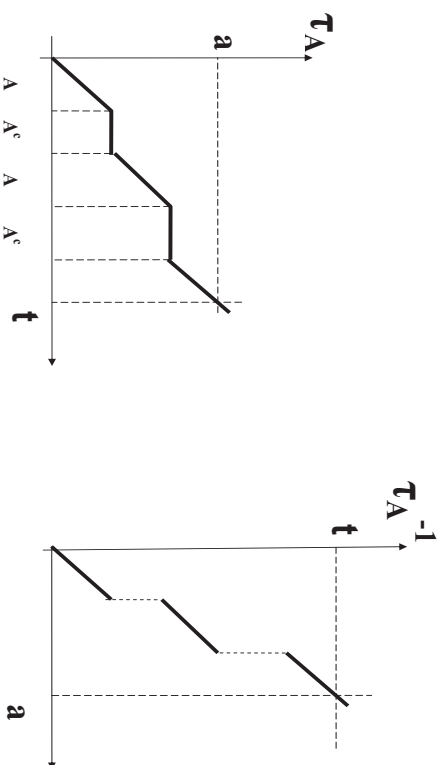
**M/M/N+M:**       $\lambda_k \equiv \lambda$ ,       $\mu_k = (k \wedge N) \cdot \mu + (n - k)^+ \theta$  ,       $k \geq 0$ .

## Restriction to a Set via Time-Change

$X$  Markov ,  $X(\infty) \stackrel{d}{=} \pi$

$$\tau_A(t) = \int_0^t 1_{\{X(u) \in A\}} du$$

time in  $A$



$$X_A(t) = X(\tau_A^{-1}(t))$$

$X$  restricted to  $A$ : Markov

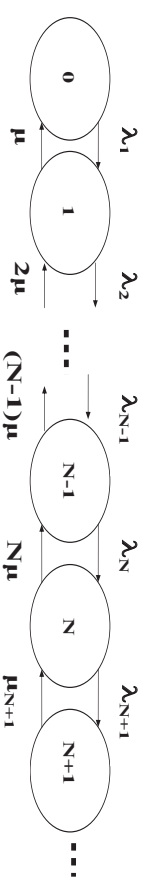
$$X_A(\infty) \stackrel{d}{=} X(\infty) | X(\infty) \in A$$

**Example:**  $M/M/N/N \stackrel{d}{=} M/M/\infty$  restricted to  $\{0, 1, \dots, N\}$ .

$$E_{1,N} = Pr\{X_R = N\} / Pr\{X_R \leq N\},$$

$$X_R \stackrel{d}{=} \text{Poisson}(R)$$

## $M/M/N/N$ (Erlang-B): Restricted $M/M/\infty$



$M/M/\infty$ :

$Q(t)$  = number in system at time  $t \geq 0$ ,  $Q(\infty) \stackrel{d}{=} \pi$

Then

$Q_- = Q$  restricted to  $\{0, 1, \dots, N\}$ :  $M/M/N/N$ ;  $(\lambda, \mu)$ .

$$P(Q_-(\infty) = N) = \frac{\pi(N)}{\sum_{i=0}^N \pi(i)} = E_{1,N}$$

**Proof:**  $Q_-$  is a Markov Process:

Sojourn time in state  $i \in \{0, 1, \dots, N-1\}$  is  $\exp(\lambda + i\mu)$ .

State  $N$ : Each visit lasts

$$\exp(r = \lambda + N\mu)$$

Number of visits is

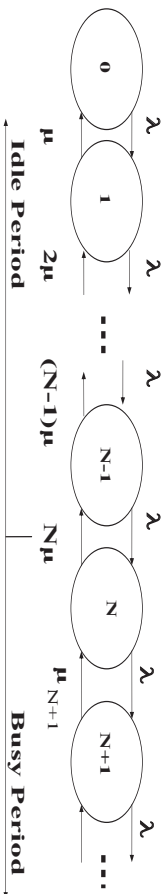
$$Geo(p = \frac{N\mu}{\lambda + N\mu})$$

**Fact:** Geometric( $p$ ) sum of i.i.d. exponentials ( $r$ )  $\stackrel{d}{=} \exp(p \cdot r)$

$\Rightarrow$  Sojourn time in state  $N \stackrel{d}{=} \exp(N\mu)$ .

Conclude:  $Q_- \stackrel{d}{=} M/M/N/N$ .

## Up/Down Crossings



Define: **Idle Period**

$T_{N-1,N} = E[1^{st} \text{ hitting time of } N | Q(0) = N-1]$ .

Then 
$$T_{N-1,N} = \frac{\sum_{i=0}^{N-1} \pi_i}{\lambda_{N-1} \pi_{N-1}} = \frac{1}{\lambda \pi_{-}(N-1)},$$

where  $\pi_{-}$  is the distribution of the restricted  $Q_{-}$ .

Similarly: **Busy Period**

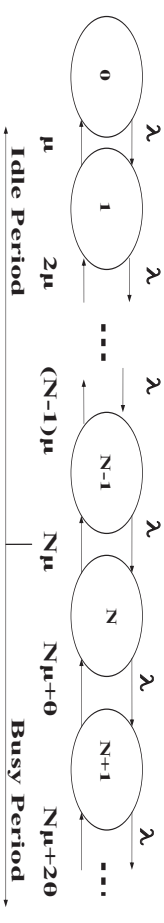
$T_{N,N-1} = E[1^{st} \text{ hitting time of } N-1 | Q(0) = N]$ .

**Proof:**

Number of Idle Excursions  $\stackrel{d}{=} \text{Geometric}_{\geq 0}\left(\frac{\lambda_{N-1}}{\lambda_{N-1} + \mu_{N-1}}\right)$

$$T_{N-1,N} = \frac{1}{\underbrace{\pi_{-}(N-1)\mu_{N-1}}_{E(\text{Idle Excursion})}} \times \underbrace{\frac{\mu_{N-1}}{\lambda_{N-1}}}_{E(\# \text{ of Excursions})}$$

## M/M/N+M (Erlang-A)



$Q(t)$  = number in system at time  $t \geq 0$

$Q_{-} = Q$  restricted to  $\{0, 1, \dots, N-1\} : M/M/N-1/N-1; \lambda, \mu$ .

$Q_{+} = Q$  restricted to  $\{N, N+1, \dots\} : M/M/1+M ; \lambda, N\mu + \theta, \theta$ .

Evolution of  $Q$ : **Alternates** between  $M/M/1+M$  ( $Q_{+}$ ) and

$M/M/N-1/N-1$  ( $Q_{-}$ ).

$$P(\text{Wait} > 0) = \frac{T_{N,N-1}}{T_{N,N-1} + T_{N-1,N}} = \left[1 + \frac{T_{N-1,N}}{T_{N,N-1}}\right]^{-1}, \text{ by PASTA,}$$

where

$$\begin{aligned} T_{N,N-1} &= \frac{1}{\mu_N \pi_{+}(0)}, \\ T_{N-1,N} &= \frac{1}{\lambda_{N-1} \pi_{-}(N-1)} = \frac{1}{\lambda E_{1,N-1}}. \end{aligned}$$

## M/M/N+M (Erlang-A): Continued

Hence,

$$P(Wait > 0) = \left[ 1 + \frac{T_{N-1,N}}{T_{N,N-1}} \right]^{-1} = \left[ 1 + \frac{\pi_+(0)}{\rho E_{1,N-1}} \right]^{-1},$$

in which

$$E_{1,N-1} = \frac{R^{N-1}/(N-1)!}{\sum_{k=0}^{N-1} R^k/k!},$$

$$\pi_+(0) = \frac{(\lambda/\theta)^{N\mu/\theta}/(N\mu/\theta)!}{\sum_{i=0}^{\infty} (\lambda/\theta)^{N\mu/\theta+i}/(N\mu/\theta+i)!}.$$

Recall:  $E_{1,N-1} = P(Y = N-1|Y \leq N-1)$ ,

where  $Y \stackrel{d}{=} Pois(R)$ ,  $R = \lambda/\mu$ .

“Similarly”

$\pi_+(0) \stackrel{d}{=} P(X = N\mu/\theta|X \geq N\mu/\theta)$ ,

where  $X \stackrel{d}{=} Pois(\lambda/\theta)$

Hence

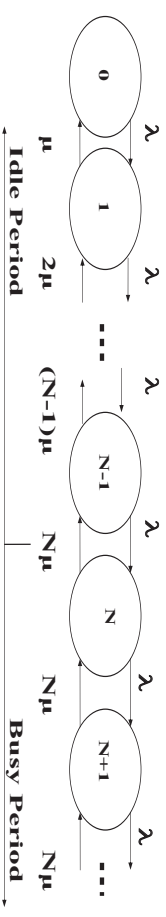
$$P(Wait > 0) = \left[ 1 + \frac{P(X = N\mu/\theta|X \geq N\mu/\theta)}{\rho P(Y = N-1|Y \leq N-1)} \right]^{-1},$$

Note: Only  $\pi_+(0)$  changes by the model.

## Special Cases: Erlang-C, Erlang-B, $\mu = \theta$

Erlang-C

Infinitely patient customers ( $\theta = 0$ )



$$P(Wait > 0) = E_{2,N} = \lim_{\theta \rightarrow 0} \left[ 1 + \frac{P(X = N\mu/\theta|X \geq N\mu/\theta)}{\rho P(Y = N-1|Y \leq N-1)} \right]^{-1}$$

**Lemma:** Let  $X \stackrel{d}{=} Pois(\lambda/\theta)$ . Then

$$\lim_{\theta \rightarrow 0} P(X = N\mu/\theta|X \geq N\mu/\theta) = 1 - \rho.$$

**Proof:**

$$\lim_{\theta \rightarrow 0} \frac{(\lambda/\theta)^{N\mu/\theta}/(N\mu/\theta)!}{\sum_{i=0}^{\infty} (\lambda/\theta)^{N\mu/\theta+i}/(N\mu/\theta+i)!} =$$

$$\lim_{\theta \rightarrow 0} \left[ \sum_{i=0}^{\infty} \left( \frac{\lambda}{\theta} \right)^i \cdot \left( \frac{\theta}{N\mu} \right)^i / \prod_{j=1}^i \left( 1 + \frac{j\theta}{N\mu} \right) \right]^{-1} =$$

$$\left[ \sum_{i=0}^{\infty} (\lambda/N\mu)^i \right]^{-1} = 1 - \rho.$$

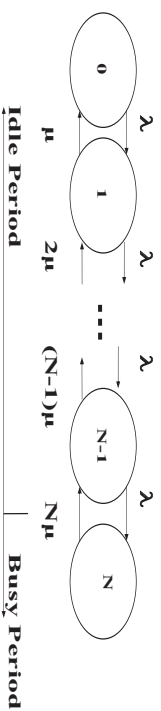
**Conclude: Erlang-C Formula**

$$E_{2,N} = \left[ 1 + \frac{1 - \rho}{\rho E_{1,N-1}} \right]^{-1}.$$

## Special Cases, Continued

### Erlang-B

Infinitely impatient customers ( $\theta = \infty$ )



$$P(Q_t \geq N) = \lim_{\theta \rightarrow \infty} \left[ 1 + \frac{\pi_+(0)}{\rho E_{1,N-1}} \right]^{-1}$$

**Lemma:** Let

$$\pi_+(0) = \frac{(\lambda/\theta)^{N\mu/\theta} \exp(-\lambda/\theta)}{\frac{N\mu}{\theta} \gamma(\frac{N\mu}{\theta}, \frac{\lambda}{\theta})}.$$

Then

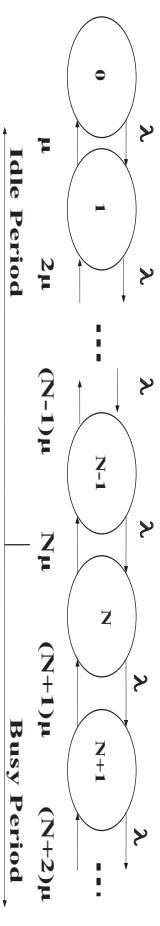
$$\lim_{\theta \rightarrow \infty} \pi_+(0) = 1.$$

Conclude: **Erlang-B Formula**

$$E_{1,N} = \left[ 1 + \frac{1}{\rho E_{1,N-1}} \right]^{-1}.$$

## Special Cases, Continued

$$\mu = \theta \quad (M/M/\infty)$$



$$P(Wait > 0) = \left[ 1 + \frac{P(Y = N|Y \geq N)}{\rho P(Y = N-1|Y \leq N-1)} \right]^{-1},$$

$$\approx \left[ 1 + \frac{P(Y = N|Y \geq N)}{P(Y = N|Y \leq N)} \right]^{-1},$$

for large  $N$  and  $\rho \approx 1$ .

Recall:  $Y \stackrel{d}{=} Pois(R = \lambda/\mu)$ .

## M/M/N/N (Erlang-B) with Many Servers: $N \uparrow \infty$

Assume:  $\mu$  fixed, while  $\lambda_N \uparrow \infty$  as  $N \uparrow \infty$ .

Recall:  $R = R_N = \lambda_N / \mu$ ,  $\rho = \rho_N = R_N / N$ .

Erlang-B:  $E_{1,N} = \Pr\{Y_R = N\} / \Pr\{Y_R \leq N\}$ ,

where  $Y_R \stackrel{d}{=} \text{Poisson}(R)$ .

$R$  large  $Y_R \stackrel{d}{\approx} R + Z\sqrt{R}$ , where  $Z \stackrel{d}{=} N(0, 1)$ , suggesting  $N \sim R + \beta\sqrt{R}$ ,  $-\infty < \beta < \infty$ .

Then  $E_{1,N} = \Pr\{N - 1 < Y_R \leq N\} / \Pr\{Y_R \leq N\}$

$$\begin{aligned} &\approx \Pr\left\{\beta - \frac{1}{\sqrt{R}} < Z \leq \beta\right\} / \Pr\{Z \leq \beta\} \\ &\approx \frac{1}{\sqrt{R}} \phi(\beta) / \Phi(\beta) \approx \frac{1}{\sqrt{N}} \frac{\phi(\beta)}{\Phi(\beta)} = \\ &= \frac{1}{\sqrt{N}} \frac{\phi(-\beta)}{1 - \Phi(-\beta)} = \frac{1}{\sqrt{N}} h(-\beta), \quad h = \text{hazard rate of } N(0, 1). \end{aligned}$$

Algebra:  $\mu$  fixed,  $N \uparrow \infty$ .

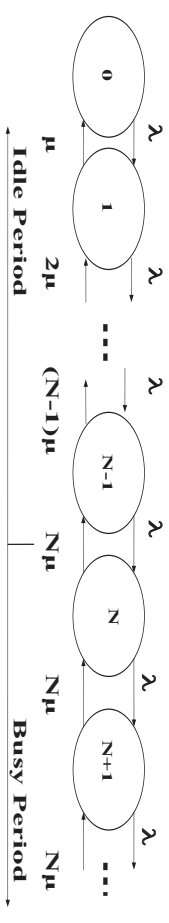
**QED:**  $N \sim R + \beta\sqrt{R}$ , for some  $\beta$ ,  $-\infty < \beta < \infty$

$$\Leftrightarrow \lambda \sim \mu N - \beta\mu\sqrt{N}$$

$$\Leftrightarrow \rho \sim 1 - \frac{\beta}{\sqrt{N}}, \quad \text{namely } \lim_{N \rightarrow \infty} \sqrt{N} (1 - \rho_N) = \beta.$$

**Theorem:** (Jagerman, 1974) **QED**  $\Leftrightarrow \lim_{N \rightarrow \infty} \sqrt{N} E_{1,N} = h(-\beta)$ .

## M/M/N (Erlang-C) with Many Servers: $N \uparrow \infty$



$Q(0) = N$ : all servers busy, no queue.

Recall  $E_{2,N} = \left[1 + \frac{T_{N-1,N}}{T_{N,N-1}}\right]^{-1} = \left[1 + \frac{1 - \rho_N}{\rho_N E_{1,N-1}}\right]^{-1}$ .

Here  $T_{N-1,N} = \frac{1}{\lambda_N E_{1,N-1}} \sim \frac{1}{N\mu \times h(-\beta)/\sqrt{N}} \sim \frac{1/\mu}{h(-\beta)\sqrt{N}}$  which applies as  $\sqrt{N}(1 - \rho_N) \rightarrow \beta$ ,  $-\infty < \beta < \infty$ .

Also  $T_{N,N-1} = \frac{1}{N\mu(1 - \rho_N)} \sim \frac{1/\mu}{\beta\sqrt{N}}$

which applies as above, but for  $0 < \beta < \infty$ .

Hence,  $E_{2,N} \sim \left[1 + \frac{\beta}{h(-\beta)}\right]^{-1}$ , assuming  $\beta > 0$ .

**QED:**  $N \sim R + \beta\sqrt{R}$  for some  $\beta$ ,  $0 < \beta < \infty$

$$\Leftrightarrow \lambda \sim \mu N - \beta\mu\sqrt{N}$$

$$\Leftrightarrow \rho \sim 1 - \frac{\beta}{\sqrt{N}}, \quad \text{namely } \lim_{N \rightarrow \infty} \sqrt{N} (1 - \rho_N) = \beta.$$

**Theorem** (Halfin-Whitt, 1981) **QED**  $\Leftrightarrow \lim_{N \rightarrow \infty} E_{2,N} = \left[1 + \frac{\beta}{h(-\beta)}\right]^{-1}$ .

## QED Theorem (Halfin-Whitt, 1981)

Consider a sequence of  $M/M/N$  models,  $N = 1, 2, 3, \dots$

Then the following **3 points of view** are equivalent:

- **Customer**  $\lim_{N \rightarrow \infty} P_N(\text{Wait} > 0) = \alpha, \quad 0 < \alpha < 1;$
- **Server**  $\lim_{N \rightarrow \infty} \sqrt{N}(1 - \rho_N) = \beta, \quad 0 < \beta < \infty;$
- **Manager**  $N \approx R + \beta\sqrt{R}, \quad R = \lambda \times E(S) \text{ large};$

Here

$$\alpha = \left[ 1 + \frac{\beta \Phi(\beta)}{\phi(\beta)} \right]^{-1},$$

where  $\phi(\cdot)/\Phi(\cdot)$  is the standard normal density/distribution.

Extremes:

**Everyone waits:**  $\alpha = 1 \Leftrightarrow \beta = 0$       **Efficiency-driven**

**No one waits:**  $\alpha = 0 \Leftrightarrow \beta = \infty$       **Quality-Driven**

## M/M/N+M (Erlang-A) with Many Servers: $\pi_+(0)$

Assume:  $\mu, \theta$  fixed, while  $\lambda_N \uparrow \infty$  as  $N \uparrow \infty$ .

Recall:  $R = R_N = \lambda_N/\mu, \quad \rho = \rho_N = R_N/N.$

$$\pi_+(0) = P_r\{X_\lambda = N\mu/\theta\} / P_r\{X_\lambda \geq N\mu/\theta\},$$

where  $X_\lambda \stackrel{d}{=} \text{Poisson}(\lambda/\theta).$

$N$  large  $X_\lambda \stackrel{d}{\approx} \lambda/\theta + Z\sqrt{\lambda/\theta},$  where  $Z \stackrel{d}{=} N(0, 1),$   
suggesting  $N \sim R + \beta\sqrt{R}, -\infty < \beta < \infty.$

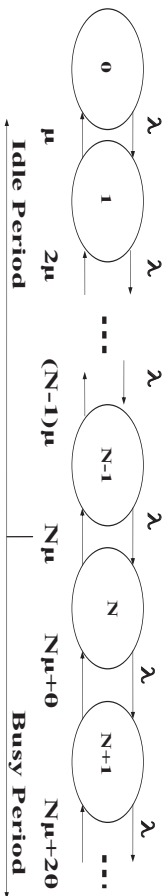
$$\begin{aligned} \text{Then } \pi_+(0) &= P_r\{N\mu/\theta - 1 < X_\lambda \leq N\mu/\theta\} / P_r\{X_\lambda \geq N\mu/\theta\} \\ &\approx P_r\left\{\delta - \frac{1}{\sqrt{\lambda/\theta}} < Z \leq \delta\right\} / P_r\{Z \geq \delta\}, \delta = \beta\sqrt{\mu/\theta} \\ &\approx \frac{1}{\sqrt{\lambda/\theta}} \phi(\delta) / (1 - \Phi(\delta)) \approx \frac{1}{\sqrt{N}} \sqrt{\frac{\theta}{\mu}} \frac{\phi(\delta)}{1 - \Phi(\delta)} = \\ &= \frac{1}{\sqrt{N}} \sqrt{\frac{\theta}{\mu}} h(\delta), \quad h = \text{hazard rate of } N(0, 1). \end{aligned}$$

Algebra:  $\mu, \theta$  fixed,  $N \uparrow \infty.$

Proposition:

QED  $\Leftrightarrow \lim_{N \rightarrow \infty} \sqrt{N} \pi_+(0) = \sqrt{\frac{\theta}{\mu}} h(\delta).$

## M/M/N+M (Erlang-A) with Many Servers: QED



$Q(0) = N$ : all servers busy, no queue.

Recall  $P(Wait > 0) = \left[ 1 + \frac{T_{N-1,N}}{T_{N,N-1}} \right]^{-1} = \left[ 1 + \frac{\pi_+(0)}{\rho_N E_{1,N-1}} \right]^{-1}$ .

Here  $T_{N-1,N} = \frac{1}{\lambda_N E_{1,N-1}} \sim \frac{1}{N\mu \times h(-\beta)/\sqrt{N}} \sim \frac{1}{\sqrt{N} h(-\beta)}$

Also  $T_{N,N-1} = \frac{1}{N\mu\pi_+(0)} \sim \frac{1}{\sqrt{N} h(\delta)/\delta}$ ,  $\delta = \beta\sqrt{\mu}/\theta$

Both apply as  $\sqrt{N}(1 - \rho_N) \rightarrow \beta$ ,  $-\infty < \beta < \infty$ .

Hence,  $P(Wait > 0) \sim \left[ 1 + \frac{h(\delta)/\delta}{h(-\beta)/\beta} \right]^{-1}$ , **Garnett Function**.

**QED:**  $N \sim R + \beta\sqrt{R}$  for some  $\beta$ ,  $-\infty < \beta < \infty$

$$\Leftrightarrow \lambda \sim \mu N - \beta\mu\sqrt{N}$$

$$\Leftrightarrow \rho \sim 1 - \frac{\beta}{\sqrt{N}}, \text{ namely } \lim_{N \rightarrow \infty} \sqrt{N}(1 - \rho_N) = \beta.$$

**Theorem** (Garnett, M., Reiman 2002)

**QED**  $\Leftrightarrow \lim_{N \rightarrow \infty} P(Wait > 0) = \left[ 1 + \frac{h(\delta)/\delta}{h(-\beta)/\beta} \right]^{-1}$ .

## QED Theorem (Garnett, M., Reiman '02; Zeltyn '03)

Consider a sequence of  $M/M/N + G$  models,  $N = 1, 2, 3, \dots$

Then the following **points of view** are equivalent:

- **QED**  $\% \{Wait > 0\} \approx \alpha$ ,  $0 < \alpha < 1$ ;
- **Customer**  $\% \{Abandon\} \approx \frac{\gamma}{\sqrt{N}}$ ,  $0 < \gamma$ ;
- **Server**  $OCC \approx 1 - \frac{\beta + \gamma}{\sqrt{N}}$ ,  $-\infty < \beta < \infty$ ;
- **Manager**  $N \approx R + \beta\sqrt{R}$ ,  $R = \lambda \times E(S)$  not small;

QED performance (ASA,...) is easily computable, all in terms of  $\beta$   
(the square-root staffing level)

Covers also the Extremes:

$\alpha = 1$  :  $N = R - \gamma R$  **Efficiency-driven**

$\alpha = 0$  :  $N = R + \gamma R$  **Quality-Driven**